

## Chiang Lim

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**From:** Mark Barraket (Mark Barraket) [REDACTED]  
**Sent:** Tuesday, 29 September 2026 8:11 AM  
**To:** Chiang Lim  
**Cc:** Joe Parsons (Joe Parsons ); ECO Correspondence  
**Subject:** RE: Request NSW DoE representative at next ACA NSW Inner Circle on Monday evening, 19 October 2026 at The Epping Club

Good morning Chiang,

Thank you for your invitation to the ACA Inner Circle event on 19 October 2026. Unfortunately, we will decline the invitation.

I appreciate you members are interested in a range of programs being facilitated by NSW Department of Education and note ACA and its members were recently engaged through five ECE Connect On The Road events from 10 to 25 September, and through the Early Childhood Advisory Group meeting on 4 September.

The department will shortly finalise and publish program guidelines for the 2027 preschool funding programs. Program guidelines will set out comprehensive information about the 2027 program arrangements. Once program guidelines are published, the department will focus on supporting the sector through practical materials and resources to build understanding and prepare for transition and successful implementation of the reformed program arrangements.

The department is conscious of delivering meaningful and supportive change management activities, including communications and transition support for the sector. This communication and support provided to the sector and to families will be coordinated across reforms, and alongside the implementation of Thriving Kids, to manage and minimise change fatigue, as well as information overload for providers and services. Sector communications will be delivered through our website, emails to providers, publications across our social media channels, as well as online information sessions. The department will also provide practical resources such as funding calculators and information providers may distribute to families.

Regards

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**Mark Barraket**  
**Deputy Secretary | Early Childhood Outcomes**  
NSW Department of Education  
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My Executive Assistant is Adrienne Severi [REDACTED]



I acknowledge the homelands of all Aboriginal people and pay my respect to Aboriginal Elders past, present and emerging.